# Request for Proposals HOME Program Policies and Procedures Manual Consulting Services

#### INTRODUCTION

The Arkansas Development Finance Authority ("ADFA") seeks proposals from qualified firms to develop a Policies and Procedures Manual for the HOME Investment Partnerships Program ("HOME Program"), a program of the U.S. Department of Housing and Urban Development ("HUD"). The successful firm must demonstrate direct experience providing expertise, consulting services, and technical assistance in all aspects of the HOME Program. Expertise in any of the other federal requirements set forth in 24 CFR 92.350 through 24 CFR 92.358 will be viewed as an added benefit.

# INSTRUCTIONS

Responses to this Request for Proposals (RFP) shall be electronically via email to:

# Robert.Hunt@adfa.arkansas.gov

Proposals shall be prepared simply and economically, providing a straightforward description of the respondent's capabilities to satisfy the requirements of this RFP. Emphasis should be on completeness and clarity of content, including all attachments and work samples.

There is no express or implied obligation for ADFA to reimburse firms for any expenses incurred in preparing proposals in response to this request. All proposal prices must be good for a period of up to and including November 30, 2018.

# Proposals must be received no later than 4:30 p.m. on Friday, August 31, 2018. Proposals submitted after the time and date specified in this RFP will not be considered.

# SCOPE OF WORK

ADFA, in its capacity as public body politic and corporate of the State of Arkansas and by direction of the Governor, is responsible for the administration of the HOME Program.

In response to the new HOME Program final rule ("2013 HOME Final Rule"), published July 24, 2013, ADFA seeks to:

- a. Systematically update and expand its HOME Program policies and procedures in the form of a written manual. The successful respondent will assist ADFA in assessing its current policies and procedures, review best practices and all applicable HOME Program requirements and guidance make recommendations for operational changes, develop new and revised program documents as needed, and formalize the final revised policies and procedures in a detailed program manual. Each of these project components is further described below.
- b. Secure an hourly rate basis for ongoing, as-needed technical assistance via telephone

RFP HOME Policy & Procedure Manual Consulting

Page 1 of 7

and/or email for a period of twelve months after the completion of the policies and procedures manual. The hourly rate technical assistance will provide assistance related to the HOME Program.

#### Assessment of Current Policies and Procedures

The selected firm will interview ADFA staff to review existing protocols and perform limited file reviews to become familiar with the written agreements, program forms and internal policies and, based on such review, compile an inventory of ADFA's current HOME policies and procedures.

#### **Review of Best Practices and HUD Requirements and Guidance**

Following the assessment of ADFA's current policies and procedures, the selected firm will compare ADFA's HOME Program policies and procedures to the requirements of all applicable HUD rules, regulations, notices, program guides, handbooks, HOMEfires, and other published guidance. From these activities, the firm will provide a written assessment and recommendation of HOME Program best practices for discussion with ADFA.

## **Development of Recommendations and Documents**

The selected firm will develop recommendations based on the assessment activities in the foregoing paragraphs, and advise ADFA with respect to (i) operational changes and (ii) amendments to and supplementation of existing Program forms and documents. All such recommendations and advice must be reflected in a written, step-by-step work plan for carrying out program changes.

The selected firm will develop a collection of Program forms and documents for ADFA's use in the governance and management of the HOME Program and compliance tracking. Documents may include new templates, flow charts, checklists and/or modifications to existing forms and documents.

#### Policies and Procedures Manual

The selected firm will produce a comprehensive policies and procedures manual for ADFA's HOME Program. Staff will use the manual as a basis for making funding decisions, governing day-to-day operations, and assisting grantees to understand and maintain program compliance. In addition to any other topics that are required under the HUD regulations and the 2013 HOME Final Rule, the manual must include the following:

- Rental underwriting, cost allocation and subsidy layering See 24 CFR 92.250, 92.254, and Notice CPD 98-02
- Match and reporting requirements See 24 CFR 92.218 - 92.222
- Monitoring and risk assessment See 24 CFR 92.504 - 92.508
- Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, 78 Fed. Reg. 78589, Dec. 26, 2013 (commonly known as the "OMB Omni Circular")
- Property inspection procedures and construction standards See 24 CFR 92.251, 92.504
- Identification and definition of tenant income, utility allowances, and rent limits See 24 CFR 92.203, 92.252
- Policies and procedures relating to the Integrated Disbursement and Information System ("IDIS"); IDIS components and functions; recordkeeping
- Affirmative marketing See 24 CFR 92.351
- Environmental review and other cross-cutting federal regulations See 24 CFR 92.352
- Displacement and temporary relocation See 24 CFR 92.353
- Community Housing Development Organization ("CHDO") certification, CHDO capacity, and CHDO operating grants See 24 CFR 92.300
- Fiscal soundness assessment of nonprofit and for profit developers See 24 CFR 92.300, 24 CFR 92.250 and CPD Notice 14-08

The manual will also incorporate the new and revised HOME Program forms and documents described in the previous section. All materials produced by the consulting team must meet all applicable HUD regulations, including without limitation title 24, part 92 of the Code of Federal Regulations, as amended and supplemented by the 2013 HOME Final Rule, and comply with all other federal, state and local statutes and regulations.

All policies, documents, manuals, forms, and recommendations will become the property of ADFA in perpetuity and may not be used by the firm for any other set of studies without prior written approval.

## ITEMS TO BE INCLUDED WITH YOUR PROPOSAL

A. Proposals must include an original transmittal letter on the firm's business letterhead signed in ink by a representative authorized to contractually bind the firm to the proposal.

#### B. General Firm Information

Provide a brief description of your firm, including but not limited to the following:

a. Name of the principal(s) of the firm.b. Name, telephone number, and email address of a representative of the firm authorized to discuss the proposal.c. Address(es) of all offices of the firm.d. Number of employees of the firm.

e. Statement of whether there are any ongoing, pending, or potential legal actions against the firm.

# C. Professional Capacity

1. Describe your firm and its capabilities. In particular, support your capacity to develop written policies and procedures specific to the HOME Program and other federal requirements set forth in 24 CRF 92.350 through 24 CRF 92.358 and your knowledge of the programmatic changes promulgated by HUD in the 2013 Final Rule.

2. Detail the firm's direct experience in providing expertise, consulting services and technical assistance in all aspects of the HOME Program, including direct experience in developing handbooks, policies and procedures, and/or administrative guidance for the HOME Program.

3. Indicate which principals and associates from your firm would be involved in providing services to ADFA. Provide appropriate background information for each such person and identify his or her responsibilities. Principals and associates involved in providing servicing under this project require a minimum of five years' experience with the HOME Program. State the location of the office from which the services will be provided when not provided on-site.

4. Provide a detailed list of a minimum of three references including a contact name, email address, and telephone number for organizations or businesses for whom you have performed similar work.

5. Identify any conflict of interest that may arise as a result of business activities or ventures by your firm and associates of your firm, employees, or subcontractors as a result of any individual's status as a member of the board of directors of any organization likely to interact with ADFA.

#### D. Fee Structure

The cost of services is one of the factors that will be considered in awarding this contract. Please provide a thorough breakdown of your proposed fees for this engagement. The information provided must support the reasonableness of your fees.

RFP HOME Policy & Procedure Manual Consulting

ADFA is interested in a fixed fee arrangement but would consider other options, such as an hourly rate with a "do not exceed" cap.

E. Approach, Plan of Work, and Timeline

Explain the firm's approach and suggested work plan. Suggest project milestones and provide estimates of project start dates and the time to completion.

F. Miscellaneous

Include work samples and fully executed Exhibit A, which is attached hereto. Discuss any topics not covered in this RFP that you would like to bring to ADFA's attention.

## **EVALUATION AND SELECTION**

As a public body with statewide responsibility for housing, ADFA currently operates several programs to provide safe and affordable housing for residents and families and to foster economic development throughout Arkansas. ADFA is a fully self-supporting, quasi-governmental agency and as such, receives no appropriations from the State of Arkansas, is not a State spending unit, nor is it required to purchase through the State purchasing office or procurement procedures.

ADFA reserves the right to select the proposal most responsive to ADFA's needs. ADFA may invite one or more finalists to have key personnel who would be engaged in the provision of the services make presentation(s) and/or discuss the proposal. ADFA will not be liable for expenses incurred in attending any such interview.

ADFA will conduct contract negotiations with the firm whose proposal is deemed most responsive to ADFA's needs. Until ADFA acts formally to approve a contract, and until such contract is signed by both parties, ADFA is legally obligated in no respect.

By this Request for Proposals, ADFA has not committed itself to undertake the work set forth. ADFA reserves the right to reject any and all proposals, the right not to award the contract to the lowest and most responsive bidder, the right to require new proposals by rebidding the original or amended scope of services, and the right to enter into negotiations with one or more respondents. ADFA reserves the right to request additional information or clarifications and to allow corrections of errors and omissions. ADFA reserves the right to make those decisions after receipt of responses. ADFA's decision on these matters is final. ADFA anticipates selecting the most qualified bidder, not awarding the contract, or requiring new proposals on or before September 30, 2018.

All materials submitted in response to this RFP become the property of ADFA and will be returned only at the option of ADFA. ADFA reserves the right to use any or all ideas presented in any response to the RFP, and selection or rejection of the proposal does not affect this right.

The successful respondent must maintain all licenses, permits, and other authorizations necessary to provide the needed services as required by federal, state, or local laws.

RFP HOME Policy & Procedure Manual Consulting

A Certificate of Insurance evidencing the minimum requirements set out in Exhibit A must be provided to and accepted by ADFA prior to commencement of any work. Any exceptions to ADFA's standard language must be identified in the proposal.

For additional information contact: Robert Hunt, Multi-Family/HOME Program Coordinator, <u>Bob.Hunt@ADFA.Arkansas.gov</u> or call 501.682.1228.

## EXHIBIT A Certifications, Guarantees, and Warranties

By signing below, the Firm certifies to the following:

- 1. The person signing the proposal and this certification is entitled to represent the Firm, empowered to submit the bid, and authorized to sign a contract with ADFA.
- 2. The Firm maintains or will obtain Workers' Compensation Insurance as required by Arkansas state law and Employer's liability insurance, including deliberate intent, with a minimum limit of \$1,000,000 for each accident for any employees.
- 3. The Firm maintains Commercial General Liability Insurance with a combined single limit of \$1,000,000 each occurrence for bodily injury and property damage.
- 4. The Firm agrees to furnish all equipment, tools, and fully trained personnel necessary to properly perform the services specified in the RFP and agrees to perform all said services in a timely, professional, and competent manner.
- 5. The Firm has successfully completed a minimum of three (3) projects of similar nature and scope to those in the RFP within the past five (5) years.
- 6. The Firm certifies it can and will provide and make available, at a minimum, all services set forth in this Request for Proposals.
- 7. The Firm warrants that it is willing and able to comply with the State of Arkansas laws with respect to foreign (non-state of Arkansas) corporations.
- 8. The Firm warrants that it has an errors and omissions insurance policy providing a prudent amount of coverage for the willful or negligent acts or omissions of any officers, employees, or agents thereof.
- 9. The Firm warrants that it will not delegate or subcontract its responsibilities under any agreement resulting from the award of the RFP without the prior written permission of ADFA.
- 10. The Firm warrants that all information provided by it in connection with this proposal is true and accurate.

Authorized Signature and Date

Printed Name and Title

Firm

**Comment [DR1]:** I didn't find any information on the existence of Arkansas employer liability insurance that includes deliberate intent—although Arkansas does recognize a very narrow exception to the exclusive-remedy doctrine of workers compensation law when the act is "committed with an actual, specific, and deliberate intent on the part of the employer to injure the employee."

RFP HOME Policy & Procedure Manual Consulting